INDORAMA VENTURES



Indorama Ventures Corporate Presentation

As of July 2026

Company overview



© Indorama Ventures 2026

Our Global Scale Requires a Strong Sustainability Commitment

Indorama Ventures Snapshot

Business Segments



Combined PET (CPET)



Indovida (Packaging)



Fibers



Indovinya

Indorama Ventures is a global chemical company based in Thailand. Founded by Group CEO Aloke Lohia over 30 years ago, Indorama Ventures expanded quickly as a family-owned business to become a leading global PET manufacturer. In 2010, Indorama Ventures listed on the Thailand Stock Exchange and reset its vision to become a global chemical company by building a global portfolio of integrated assets across its chosen petrochemical value chain. Today, it has four business segments, Combined PET (CPET), Indovida (Packaging), Fibers, and Indovinya.

Presence in

31

Countries*

Consolidated revenues of

THB 447B

$13.6 B (FY2025)

110

manufacturing locations*

about

24,500

employees

~17

MILLION TONS

Capacity**

THB 32

BILLION

EBITDA (FY 2024)**

THB 365

BILLION

Capital Employed**

**Update as of July 2026*

***Data as of financial year 2025*

© Indorama Ventures 2024

Integrated value chain

Supplier | Indorama Ventures' products | End markets

Indovinya

Palm oil → Natural alcohol

Gas → Ethane → Ethylene → Ethylene oxide

Gas → Propane → Propylene → Propylene oxide

Natural alcohol + Ethylene oxide + Propylene oxide → LAB/Surfactants/ Ethanolamines

Propylene oxide → Solvents


Home and personal Care


Crop solutions


Coatings and construction


Energy and resources

Combined PET

Naphtha → Xylene

Xylene = MTBE

Xylene → Paraxylene → PTA

Xylene → PIA

MEG + PTA + PIA → PET

PET → Recycling

PET → Packaging

Packaging → Recycling


Food packaging


Beverage packaging


Consumer goods packaging


Medical applications


Transportation fuels


Electrical and electronics

Indovida (Packaging)

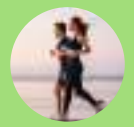
Fibers

Feedstock

Polyester

PA66 (Nylon), Rayon, Polypropylene (PP), Polyethylene (PE)

Lifestyle


Apparel


Home furnishings


Contract Textiles

Hygiene


Baby and personal care

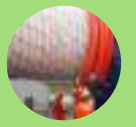

Feminine care And adult incontinence


Medical air And liquid filtration

Mobility


Tires


Airbags


Industrial

Our customers help us grow as a market leader

CPET

- #1 PET producer globally
- #1 Recycled PET producer globally
- The only shale-integrated player in the West

Indovida

- #1 Market position in ASEAN
- #2 Market position in Africa
- Packaging leadership in emerging markets

Indovinya

- #1 Non-ionic surfactants Producer in Americas
- #1 Americas' home care ingredients provider
- #1 Crop solutions provider in Americas

Fibers

Lifestyle	Hygiene	Mobility	Mobility
#1 in PET staple fiber ASEAN	#2 in BiCo fiber	#2 in airbag yarn	#2 in tire cord fabric



© Indorama Ventures 2025

Company ESG strategy

Environmental focus includes

- Decarbonization
- Resource management
- Circular economy
- Climate change adaptation



Governance focus includes

- Corporate governance
- and business ethics
- Innovation and product stewardship
- Risk management
- Reporting and ESG ratings

Social focus includes

- Human resources management
- Health & safety
- Human rights protection
- Supply chain management
- Community engagement

© Indorama Ventures 2025

Performance in Our Sustainability Ambitions

GHG*
Reduction in combined GHG (Scope 1&2**) intensity
10% by 2025
30% by 2030
** Scope 2 intensity (market-based)*

2025 Progress
7.56% reduction

2025 Progress
1,361,482 people reached
(accumulated since 2018)

CIRCULAR ECONOMY EDUCATION
Empower **3,500,000 people** through knowledge initiatives to enable positive change by 2030

ENERGY*
Reduction in energy intensity
5% by 2025
15% by 2030

2025 Progress
4.03% increase

2025 Progress
LTIFR = 0.30

OCCUPATIONAL HEALTH & SAFETY
LTIFR
(cases per 200,000 man-hours)
< 0.46 by 2025
< 0.25 by 2030



*WATER**
Reduction in water intensity
10% by 2025
20% by 2030

2025 Progress
4.93% reduction

2025 Progress
7.68%

RENEWABLE ELECTRICITY CONSUMPTION
10% by 2025
25% by 2030

WASTE
90% of waste diverted from landfill by 2025/2030

2025 Progress
68%

2025 Progress
Bio-based feedstock:
1.58% of our external feedstock
Recycled feedstock
(Post-consumer PET bale input):
5.51% of our CPET and Indovida feedstocks

CIRCULAR FEEDSTOCKS
Bio-based feedstock
16% of our external feedstock
Recycled feedstock
(Post-consumer PET bale input)
23% of our PET feedstock by 2030

RECYCLING COMMITMENT
Post-consumer PET bale input per year
0.75 million tons by 2025
1.5 million tons by 2030
Post-consumer bottles recycled per year 50 billion by 2025
100 billion by 2030

2025 Progress
458,500 tons
30.57 billion bottles

** Base year 2020*

© Indorama Ventures 2025

INDORAMA VENTURES



Circularity in Action at Indorama Ventures

September 2026

6 Secrets of Circularity

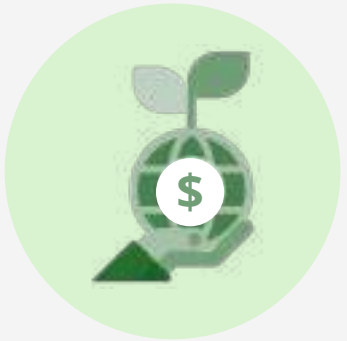
At Indorama Ventures, we are aligning our strategy around each to turn ambition into action.



Infrastructure



Regulation



Finance



Innovation



Education



Collaboration

© Indorama Ventures 2024

Secret #1 – Infrastructure

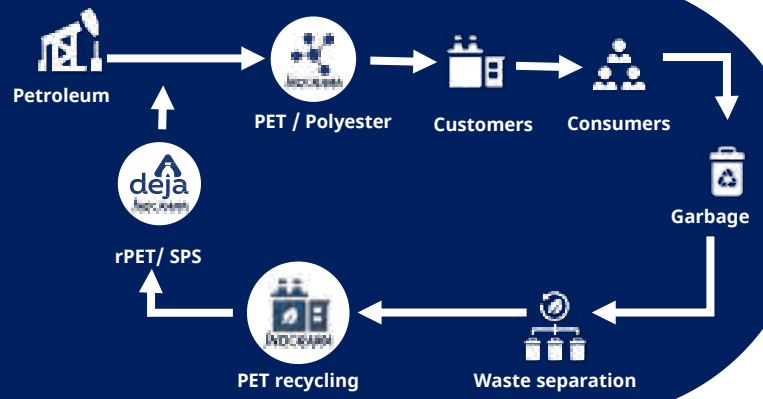
We are building the infrastructure the world needs for circular economy

Making Progress towards our Goals

800+KT
Current Recycling Capacity[1]

20
Recycle Manufacturing Sites

11
Countries



Worldwide Locations to Serve our Customers



© Indorama Ventures 2024

Our Commitment on PET Circularity

As the world's largest PET recycler, Indorama Ventures is accelerating recycling growth by expanding facilities and driving innovation to advance the circular economy.

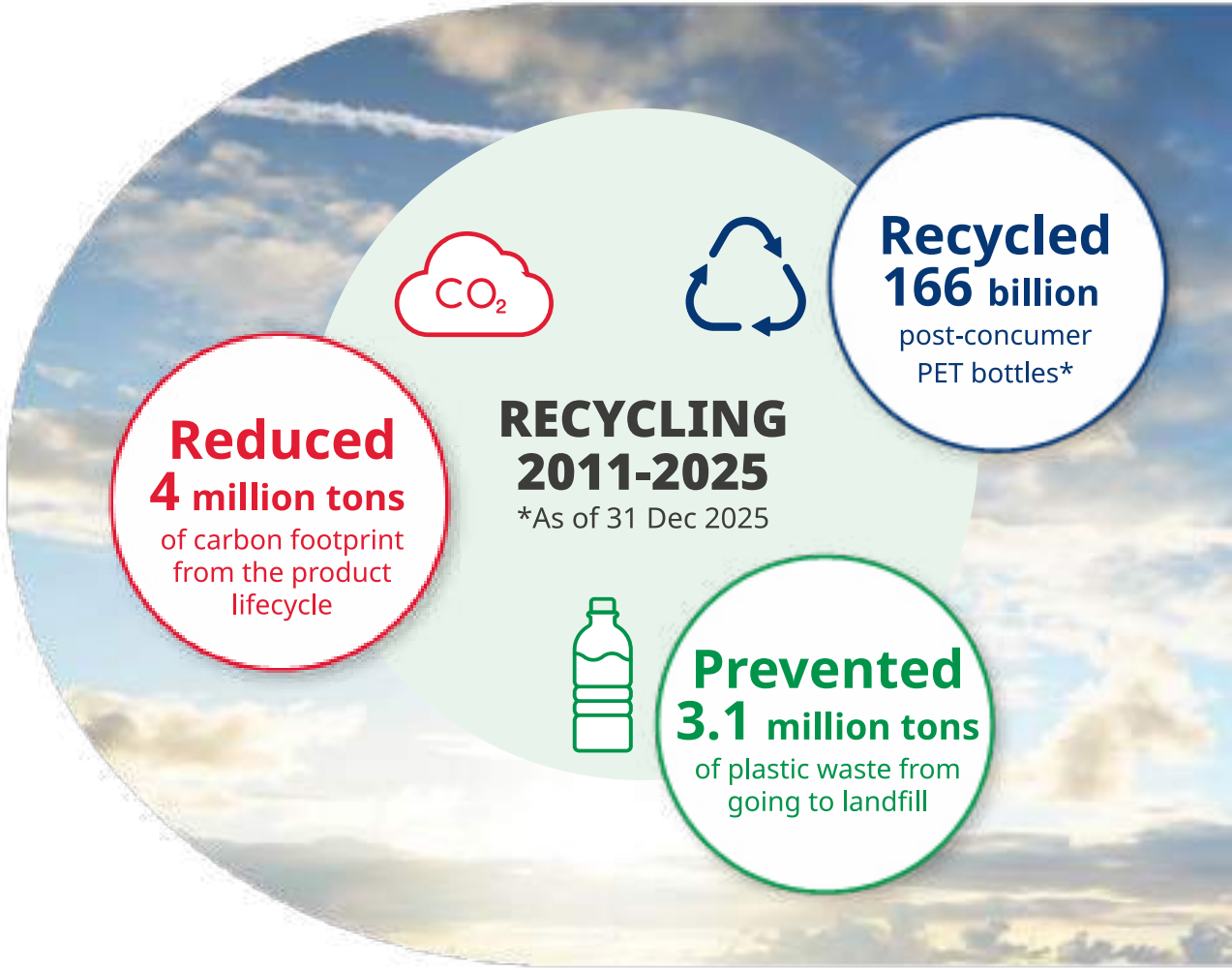
OUR PROGRESS IN RECYCLING

Expanded Recycling Facilities Globally
20 facilities across 11 countries

Recycled 166 Billion Bottles
as of 31 December 2025

Invested US$1+ billion
in waste collection and recycling infrastructure

Educated More Than 1.3 Million People
on waste collection and recycling



© Indorama Ventures 2024

Secret #2 – Regulation

EPR & Recycled Content Policy Landscape

North America

USA
- **Recycled content: 50% by 2030 in California**
- 10 states with DRS and 7 states with EPR implementation underway (CA, CO, ME, MD, MN, OR, WA)

Canada
- **Recycled content: 50% by 2030**
- 12 of territories/provinces with DRS

Mexico
- Federal EPR mandated under Circular Economy Law
- Circular Economy Plans required by SEMARNAT (Secretariat of Environment and Natural Resources)

South America

Colombia
- **Recycled content: 30% by 2030**

Brazil
- Decree No. 12.688/2025
- **Minimum rPET content 22% in 2026, going up to 40% by 2040.**
- Plastic Packaging Collection – 32% in 2026 going up to 50% in 2040.

Europe

EU
- **Recycled content: 30% by 2030, 65% by 2040 (PPWR)**
- Collection rate: 77% by 2025, 90% by 2029
- 18 countries operational (end 2025); 21+ targeted by 2027
- Plastic tax at €450/t: Spain, Italy (by 2027)

UK
- DRS across UK by 2027
- Plastic tax at £228.82/T[1] since April 2026

rPET is set to benefit from regulatory mandates driving circularity
**as of June 2026*

Asia

Japan
- **A minimum 15% rPET content for colorless bottles;** Reuse/recycle: 60% by 2030; 100% utilization by 2035

Thailand
- Draft Sustainable Packaging Act (EPR) in legisl ative process, targeted for 2027

India
- **Recycled content: 30% (2025–26), 40% (2026–27), 50% (2027–28), 60% (2028–29)**

Philippines
- Plastic Recovery Targets: 50% in 2025, 60% in 2026, 70% in 2027and over 80% in 2028

Indonesia
- EPR mandates 30% packaging waste reduction by 2029; 10-year EPR roadmap submission to government required

China
- National recycled plastics standards system in force from Feb 2026 (voluntary, but a step towards circularity)

South Korea
- **10% rPET in PET bottles from Jan 2026 (large producers); 30% by 2030**

Nigeria
- **25% rPET in PET bottles from Jan 2028;** 50% from 2030

Vietnam
- **Mandatory Recycling (Rigid PET packaging) for 2026-28 – 22%**

Note: DRS = Deposit Return Scheme; EPR = Extended Producer Responsibility; MSW = Municipal Solid Waste (1) Manufactured or imported plastic packaging which contain >30% recycled plastic
Source: IVL Analysis

© Indorama Ventures 2024

Secret #3 – Finance

Our sustainability commitment provides access to ESG financing



Benefits as Lenders Embrace Sustainability

- **Lower cost and longer tenor**
- **Larger pool of lenders and investors**
- **Diversified funding sources**
- **Aligned with sustainability goals of financial partners**

© Indorama Ventures 2024

Secret #4 – Innovation

Intellectual Capital Highlights

$32M+

Invested in R&D

Driving innovation through R&D, patents, and global expertise

As of 2025

15
R&D Centers Globally

57
New Patents



EcoRecord®

- **Innovative materials**: *Specialty PET resin supports high-fidelity sound and recyclability.*
- **Climate benefits:** *reduces CO_2 emissions by up to 85% by eliminating natural gas and steam.*
- **Circular impact:** *The recyclable PET format reduces waste and supports circular material flows.*
- **Scalable solution:** *Initial US production capacity of approximately one million records per year*

© Indorama Ventures 2024

Secret #4 – Innovation

Indorama Ventures Investments & Holdings (IVIH) *a fully owned subsidiary to deliver Vision 2030 ambitions*

Focus Areas

- Advanced recycling
- Bio-based chemicals/ polymers
- Renewable feedstocks
- Biodegradable polymers

Circular Feedstock Projects



recycled feedstocks from hard-to-recycle polyester-based waste and other plastics



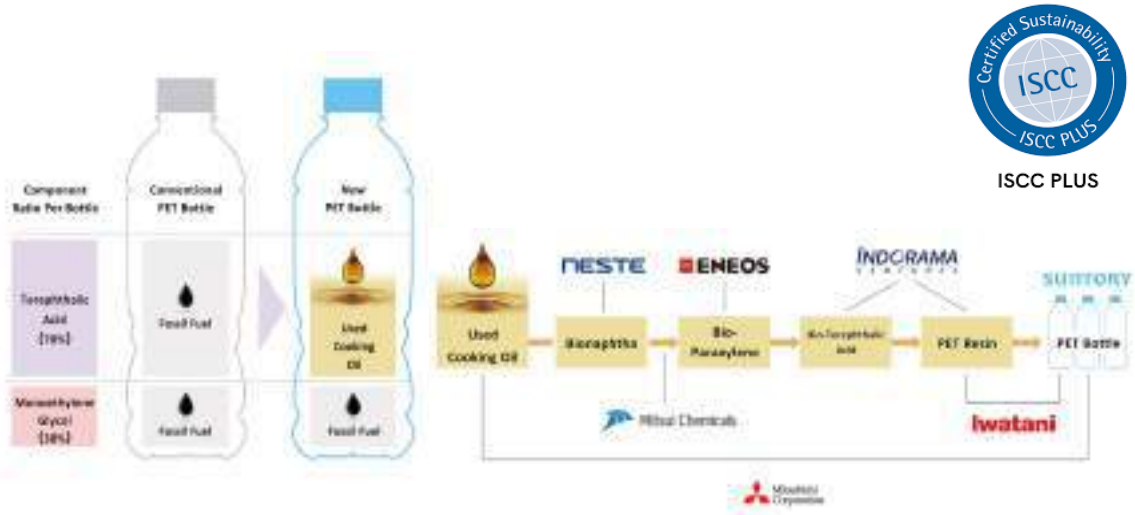
Bio-based or CO_2-based feedstocks (e.g., polyester precursors)

© Indorama Ventures 2024

Secret #4 – Innovation

Deliver More Sustainable Products to the Market

World's First Commercialized Bio-PET Bottles



Launched the world's first commercialized PET bottles using bio-paraxylene, replacing fossil feedstock with renewable sources such as used cooking oil.

Bio-Based and CCU Polyester Fibers



Partnered in a global consortium to deliver bio-based and CO_2-captured polyester fibers for THE NORTH FACE Japan, replacing fossil inputs across the supply chain.

© Indorama Ventures 2024

Secret #5 – Education

Empowering the next generation is key to a more sustainable future

Circular Economy and Recycling Fundamentals Education



Waste Hero Education Program
(since 2022)



Waste Hero and the PET Recycling Project in Brazil
(since 2023)



Sustainable Plastic Waste Management Program
(since 2023)



II Edition Waste Hero Educational program in Spain
(since 2024)

Key Snapshot

(since 2018 - 2025)

1.3M
People reached on the Circular Economy and Recycling

1,585
Schools and Universities Engaged

Showcased at
130
International Forums, Exhibitions, Events, and Workshops

© Indorama Ventures 2024

Secret #6 – Collaboration

Accelerating circularity together

Thought Leaders

NEW PLASTICS ECONOMY

GLOBAL PLASTIC ACTION PARTNERSHIP

The Recycling Partnership
SOLVING FOR CIRCULARITY

ELLEN MACARTHUR FOUNDATION
Member

Partnerships

PETVALUE



- The largest PET recycling plant in the **Philippines**
- In partnership with **Coca-Cola Euro Pacific Partners**
- Recycle ~2 billion PET bottles p.a.



Indorama and Varun Beverages, PepsiCo's second-largest bottling company globally outside the US, collaborating on PET recycling in India.

© Indorama Ventures 2024

Secret #6 – Collaboration

Investing in Textile Circularity

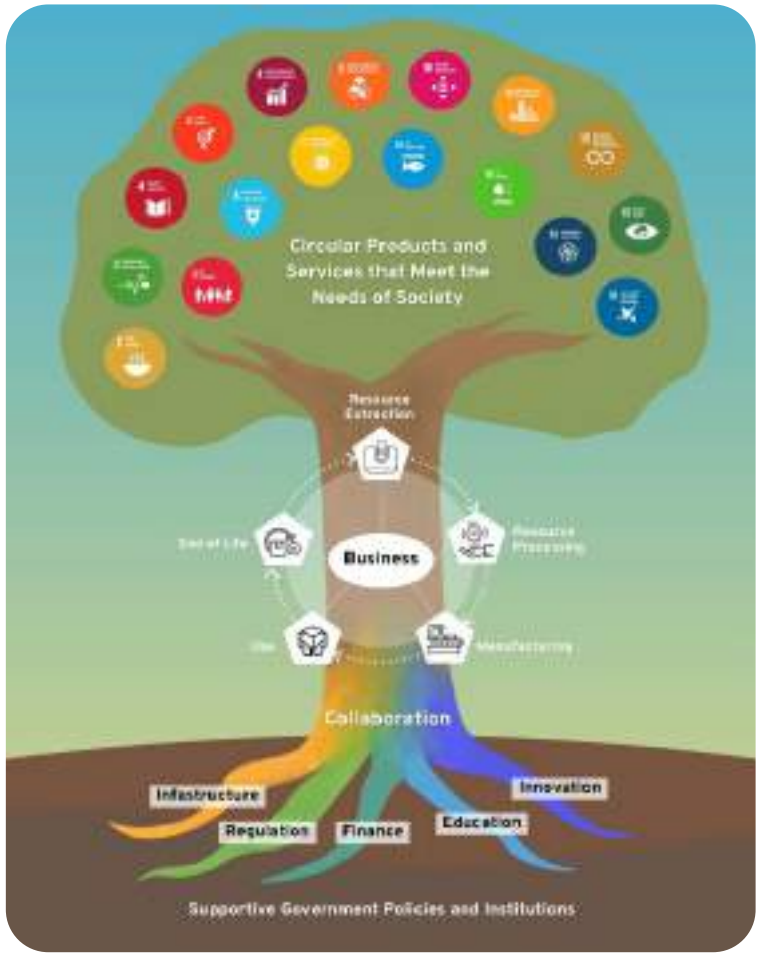
Joint Venture with Jiaren Chemical Recycling to promote deja™ T2T fibers and yarns made from textile waste

- ✓ Proven chemical recycling technology, commercially established for 12 years
- ✓ Virgin-like performance proven
- ✓ Double-digit million USD investment to scale recycling capacity
- ✓ deja™ T2T products positioned for market adoption



6 Secrets of Circularity

Leading a broader circularity mandate in APAC to turn ambition into action.



1 Infrastructure

2 Regulation

3 Finance

4 Innovation

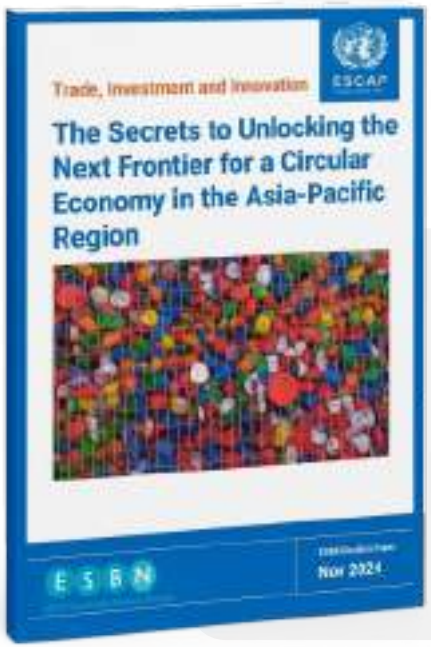
5 Education

6 Collaboration

UNESCAP SUSTAINABLE BUSINESS NETWORK (ESBN)

Five Taskforces include:

- Energy
- Infrastructure & Logistics
- Finance
- Innovation
- Circular Economy



Scan for Full Paper

Explore more: https://www.unescap.org/esbn/task-forces/circular-economy

© Indorama Ventures

Sustainability Reports & Disclosures



Sustainability Report Executive Summary 2025



TCFD Report



TNFD Report



SDGs Report



Water Risk Assessment Report



Materiality Assessment Summary



HRDD Report



Stakeholder Engagement Report

© Indorama Ventures

Key sustainability recognitions and awards in 2025

Achieved **the 97th percentile with a Gold Medal** among assessed basic chemical companies.

Ranked 5th in the chemicals sector, placing us in the 99th percentile.
Secured listing in the Dow Jones Best-in-Class World and Emerging Markets indices for the 7th and 9th consecutive years, respectively.

Achieved an AA rating for the first time in 2024

Achieved a record ESG score of **4.7 out of 5 placing us in the 100th percentile** in the industry group (Chemicals) in 2025.

Achieved an ESG rating in the 9th percentile among 572 companies in the Chemical industry in 2025
(lower percentile indicates better performance).

Achieved a "B" rating in CDP's Climate Change Assessment in 2025.

Ranked 1st globally,
in the 2025 ChemScore assessment among 40 global chemical companies.

Achieved a total score of 93 with an AAA rating, placing us in the 87th percentile among 265 listed companies, including 42 companies in the industrials sector.

Received the "Honorable" Sustainability Disclosure Award 2025 for the 7th consecutive year



© Indorama Ventures